

SUPPORTING MATERIALS: J

PROJECT TEAM; SCIENTIFIC ADVISORY BOARD; REPORT REVIEWERS

PROJECT TEAM

Steve Pierson, American Statistical Association

Pierson has been director of science policy with the American Statistical Association since 2008. Previously, he was head of government relations for the American Physical Society and associate professor of physics at Worcester Polytechnic Institute. In his current role, he promotes the interests of statisticians and data scientists and to raise their profile in policymaking. Supporting the federal statistical agencies has been a constant and important part of his work.

Claire McKay Bowen, Urban Institute

Bowen is a senior fellow and leads the Data Governance and Privacy Practice Area at the Urban Institute. Her research focuses on developing technical and policy solutions to safely expand access to confidential data for advancing evidence-based policymaking and ensuring everyone is responsibly represented in data. She also has an interest in improving science communication. In 2024, she became an American Statistical Association Fellow “for her significant contributions in the field of statistical data privacy, leadership activities in support of the profession, and commitment to mentoring the next generation of statisticians and data scientists.” Further, she is a member of the ICPSR Governing Council and several other data governance and data privacy committees as well as an adjunct professor at Stonehill College.

Constance (Connie) Citro, National Academies of Sciences, Engineering, and Medicine

Citro is a senior scholar with the Committee on National Statistics (CNSTAT), previously serving as CNSTAT director from 2004–2017 and senior study director from 1984–2003. She directed pivotal studies, such as *Measuring Poverty: A New Approach* and *Using the American Community Survey: Benefits and Challenges*. Before CNSTAT, she held roles at Mathematica Policy Research, Inc., Data Use and Access Laboratories, Inc., and the U.S. Census Bureau. A fellow of the American Statistical Association and an elected member of the International Statistical Institute, Citro’s contributions have been recognized through prestigious awards, such as the Roger Herriot Award for Innovation in Federal Statistics in 1997, the Waksberg Award in Survey Methodology in 2014, and selection as the 32nd annual Morris Hansen lecturer in 2024. She holds a PhD in political science from Yale University.

Michelle Crosby-Nagy, ASA Science Policy Fellow

Crosby-Nagy is a policy expert, evaluator, and the managing director of Crosby Consultants and Associates, LLC, bringing nearly 20 years of experience in deliberative processes and evidence-based decision-making. She holds a master’s degree from The George Washington University and has an academic background that includes a decade living in central Europe, where her PhD studies in economic sociology led to extensive publishing on the European Research Area. Her professional service includes working with the UN High Commissioner for Refugees and serving as staff for the National Academy of Sciences’ Board on Higher Education and Workforce and as a Christine Mirzayan Science and Technology Policy Graduate Fellow. Currently, she serves as a Councilwoman for the North Beach Town Council and is the ASA’s 2025-2026 Science Policy Fellow.

Nancy Potok, NAPx Consulting

Potok has over 30 years of executive experience spanning public, private, and nonprofit sectors. Her career highlights include roles such as chief statistician of the United States, deputy director of the U.S. Census Bureau, and chief operating officer of McManis & Monsalve Associates. Additionally, she has served on the Commission on U.S. Evidence-Based Policymaking and currently chairs and serves on several nonprofit and academic boards dedicated to evidence-based policymaking, mathematics, and technology. Potok is recognized as a Fellow of the American Statistical Association and the National Academy of Public Administration, and she contributes as a Senior Fellow at The George Washington University. She has received numerous prestigious awards, including the Arthur S. Flemming Award and the Secretary of Commerce's Gold Medal, and holds a PhD from The George Washington University's Trachtenburg School of Public Administration and Public Policy.

Zachary Seeskin, NORC

Seeskin is a senior statistician with NORC at the University of Chicago, where he works on sample design, estimation, and data analysis for government and public interest surveys. He contributes to weighting, total survey error analysis, small area estimation, imputation, and adaptive design for such surveys as the National Immunization Survey and the General Social Survey. Additionally, Seeskin's expertise includes analyzing administrative data quality and combining data sources for evidence-building. He further serves as an adjunct faculty member with Northwestern University's School of Professional Studies, teaching in the Public Policy and Administration program. Seeskin serves on the American Association for Public Opinion Research's Standards Committee and Transparency Initiative Coordinating Committee.

SCIENTIFIC ADVISORY BOARD

Anil Arora, Retired

Upon retirement in March 2024 as the Chief Statistician of Canada, Arora had worked at Statistics Canada for more than 25 years, leading significant programs and transformations. He has also served in senior policy and regulatory roles in the Government of Canada at Natural Resources Canada and Health Canada. Arora has led substantive international initiatives, including chairing various forums at the United Nations and Organisation for Economic Co-operation and Development (OECD). He is currently an adjunct lecturer at the Harvard Kennedy School and an advisor to various public and private organizations on data management and digital transformation strategies. Arora has received numerous awards and recognition.

William Beach (Chair), Fiscal Lab on Capitol Hill, Economic Policy Innovation Center and Calvin Coolidge Presidential Foundation

Beach is executive director of the Fiscal Lab on Capitol Hill, the senior fellow in Economics at the Economic Policy Innovation Center, and the Coolidge Fellow at the Calvin Coolidge Presidential Foundation. Prior to these appointments, Beach was the 15th commissioner of the Bureau of Labor Statistics. Immediately prior to joining BLS, Beach was vice president for policy research at the Mercatus Center at George Mason University and previously served as the chief economist for the Republican staff of the U.S. Senate Budget Committee.

Katherine Smith Evans, Retired

Evans has held a number of leadership positions, including administrator of the Economic Research Service in the U.S. Department of Agriculture, executive director of the Council of Professional Associations on Federal Statistics, and policy director for the American Economic Association. As a researcher and research manager, Evans' principal areas of expertise have been agricultural and resource policy analysis and the empirical relationships among agricultural production and environmental quality.

Nicholas Hart, Data Foundation

Hart is president of the Data Foundation, a national nonprofit organization that champions the use of open data and evidence-informed public policy to improve society. He is a fellow at the Bipartisan Policy Center and with the National Academy of Public Administration. He previously served as the policy and research director for the U.S. Commission on Evidence-Based Policymaking, worked at the White House Office of Management and Budget, and was an appointed member of the Federal Advisory Committee on Data for Evidence Building, established by the Foundations for Evidence-Based Policymaking Act of 2018. He has a PhD in public policy and public administration from George Washington University.

Anna Hui, Missouri Department of Labor and Industrial Relations

Hui is director of the Missouri Department of Labor and Industrial Relations. For nearly three decades, Hui has worked in numerous executive positions in state governments of Illinois, New Jersey, and Missouri as well as in the federal government as Associate Deputy Secretary at the U.S. Department of Labor and as Chief of Staff to former Labor Secretary Elaine Chao. Currently, Anna serves as officers on a number of organizations, including the National Association of Government Labor Officials (NAGLO); the National Association of State Workforce Agencies (NASWA); and the International Association of Industrial Accidents Boards and Commissions (IAIABC).

Arnold Jackson, AJ Management Consulting

Jackson is founder and CEO of AJ Management Consulting. His consulting clients have ranged from the Secretary of Commerce to large contractors to a small, minority-owned data and systems management company. His previous experience includes associate director for the 2010 Decennial Census and inaugural chief information officer at the U.S. Census Bureau. Jackson is highly experienced in all phases of administering programs that acquire and use information technology, business processes, financial management, and strategic planning frameworks to conduct business.

Margaret Levenstein, University of Michigan

Levenstein is at the University of Michigan, where she has several responsibilities: director of ICPSR, professor in the School of Information, research professor in the Institute for Social Research, and adjunct professor of business economics. She is the principal investigator of the NSF infrastructure project, Research Data Ecosystem, and the NIH's Social, Behavioral, and Economic COVID-19 Consortium Coordinating Center. She is also co-director of the Michigan Federal Statistical Research Data Center and associate chair for Survey of the American Economic Association's Committee on the Status of Women in the Economics Profession.

Denise Lievesley, Green Templeton College, University of Oxford

Lievesley is the former Principal and now an Honorary Fellow of Green Templeton College at the University of Oxford, Council member of Durham University, and Visiting Professor at the Policy Institute at King's College London. Previously, she has been Executive Dean of the Faculty of Social Science and Public Policy and Professor of Social Statistics at King's College London, Chief Executive of the English Health and Social Care Information Centre, Director of Statistics at UNESCO, and Director of the UK Data Archive. Lievesley served as President of the Royal Statistical Society, of the International Statistical Institute, and of the International Association for Official Statistics.

Thomas Louis, Johns Hopkins University

Louis is professor emeritus of biostatistics at Johns Hopkins University. His research expertise includes Bayesian approaches, clinical and other experiments, health and environmental policy, and surveys. Louis' considerable professional service most recently includes being a member of the National Academies Panel on the Quality of the 2020 census. In 2013–2015, he served as associate director for research and methodology and chief scientist at the U.S. Census Bureau.

Mark Mazur, Joint Committee on Taxation

Mazur has served as a staff member for the U.S. Congress' Joint Committee on Taxation and in positions at the White House, the U.S. Department of Energy, the Internal Revenue Service, and the U.S. Department of Treasury. At IRS, he was director of research, analysis, and statistics of income. His most recent government positions were Deputy Assistant Secretary of the Treasury for Tax Analysis and Assistant Secretary for Tax Policy. From 2017–2021, he served as director of the Tax Policy Center, a joint project of the Urban Institute and the Brookings Institution.

Ted McCann, CM Strategic

McCann cofound CM Strategic. He was previously vice president for programs and policies of the American Idea Foundation and engages third-party organizations in order to ensure that evidence is fully utilized in the federal policymaking process. During his tenure in Congress, he served as senior advisor to the Speaker of the House, staff director of the House Ways and Means Social Security Subcommittee, and an analyst with the House Budget Committee. He negotiated and drove the passage of dozens of pieces of legislation, including passage of the Evidence Act.

Jeri Mulrow, Westat

Mulrow is vice president and director of statistics and data science at Westat. She is retired from federal service, having previously held the positions of principal deputy director at the Bureau of Justice Statistics, Department of Justice; deputy division director at the National Center for Science and Engineering Statistics, National Science Foundation; and mathematical statistician at the Statistics of Income Division, Internal Revenue Service. She is an elected fellow of the American Statistical Association.

Walter Radermacher, Retired

Radermacher is a German statistician known for his extensive career in national and international statistical organizations. He served as president of the German Federal Statistical Office (Destatis) and as director general of Eurostat, where he was also Chief Statistician of the European Union (2008–2016). Radermacher contributed significantly to Environmental Economic Accounts and chaired the UN Committee of Experts on Environmental-Economic Accounting. He later became a researcher at Sapienza University of Rome and professor (hon.) at Ludwig Maximilian University of Munich. He also led the Federation of European National Statistical Societies and is currently Head of the Ethics advisory board at the International Statistical Institute.

Charles Rothwell, Retired

Rothwell has worked in public health at the state and federal level in statistics and IT for most of his career. His most recent position was director of the National Center for Health Statistics. Over his career, Rothwell has been involved with health statistics and IT activities for the National Academies, U.S. Agency for International Development, United Nations, Robert Wood Johnson Foundation, National Science Foundation, and National Institute of Standards and Technology.

REPORT REVIEWERS

We thank the many reviewers whose comments and critique helped us to strengthen the report: Daniel Cork, Hermann Habermann, Barry Johnson, David Johnson, Jennifer Madans, and Rochelle Martinez. We thank Howard Fienberg and Paul Schroeder for their review of the Section 5 findings and the associated recommendations as well as those that reviewed the agency updates, including SAB members (William Beach and Charles Rothwell), report reviewers (Daniel Cork and Jennifer Madans), and the following: Mary Bohman, Erica Groshen, Hubert Hamer, Patricia Hu, Steve Landefeld, James MacDonald, Stephen Provasnik, Robert Santos, Adam Sieminski, Michele Ver Ploeg, Linda Young, and Marca Weinberg.